

## AGENDA

### Wednesday, October 9, 2019

- 8:30 a.m.                    **Registration and Breakfast**
- 9:00 – 9:30 a.m.        **Introduction to Risk Management**
- How banks make money
  - Balance sheet
  - Earnings and profitability (ratios) in US banks
  - Risk and vulnerabilities
  - Shareholders requirements
- 9:30 – 10:30 a.m.        **Banking Regulation**
- Federal Banking Regulatory Agencies
  - CAMELS Rating
  - Dodd-Frank Act
  - The Basel Accord
  - US Basel III
  - Supervisory Review and Evaluation Process
- 10:45 a.m. – 11:45 p.m.    **Governance / Enterprise Risk Management (ERM) Framework**
- Risk identification
  - Responsibility and accountability
  - Three lines of defense organization
  - Risk appetite framework / statement
  - Measurement, evaluation and transparency
  - Internal controls
  - Response
  - Stress testing and scenario analysis
- 11:45 – 12:30 p.m.        **Group Discussion: ERM Framework / status of implementation  
– current focus/issues in the institutions**
- 12:30 – 1:30 p.m.        **Lunch**
- 1:30 – 3:00 p.m.        **Capital Management**
- Capital ratios
  - Capital buffers
  - Regulatory requirements
  - Leverage ratio
  - Capital levels in US banks
    - Large banking organizations
    - Community and regional banks

3:15 – 4:00 p.m.

**Capital Planning and Stress Testing**

- ICAAP principles
- Risk appetite
- Risk tolerance
- Stress testing
  - Principles
  - Defining scenarios
  - Assessing impact
- Capital actions

4:00 – 5:00 p.m.

**Group Discussion: Capital Management / - planning and stress testing risks – current focus/issues in the institutions****Thursday, October 10, 2019**

8:30 a.m.

**Breakfast**

9:00 a.m. – 11:30 p.m.

**Credit Risk Management**

- Loan composition in US banks
- Credit risk Principles
  - Principle sources
  - Credit risk principles
  - Underwriting standards
  - Rating, scoring and credit parameters
- Portfolio/exposure management – Case study US banking organization
  - Business model
  - Loan growth
  - Commercial loans
  - Retail exposures
- Asset quality
  - Nonperforming loans
  - Provision for credit losses
  - Charge-offs
  - Coverage / allowances

11:30 – 12:30 p.m.

**Group Discussion: Credit risk management – current focus/issues in institutions**

12:30 – 1:30 p.m.

**Lunch**

1:30 – 3:00 p.m.

### **Liquidity & Funding / Balance Sheet Structure**

- Liquidity
  - Liquid assets
  - Liquidity buffers
  - Liquidity Coverage Ratio (LCR)
- Funding
  - Funding sources / profile
  - Stable funding
  - Net stable funding ratio (NSFR)
- Balance sheet structure – metrics
- Liquidity Planning (ILAAP)
  - Principles
  - Measurement
  - Stress testing
  - Intraday liquidity management
  - Contingency planning

3:15 – 4:00 p.m.

### **Group Discussion: Liquidity & funding – current focus/issues in institutions**

4:00 – 5:00 p.m.

### **Market Risk**

- Banking book versus trading books issues
- Interest rate risk in the banking book (IRRBB)
- New standardized approach for market risk – key elements
- From Value-at-Risk (VAR) to Expected Shortfall

**Friday, October 11, 2019**

8:30 a.m.

**Breakfast**

9:00 a.m. – 10:30 p.m.

**Operational Risk (OpRisk)**

- OpRisk fundamentals
- RWA for OpRisk – the new Basel approach
- OpRisk losses
- Technology risks
  - Data security
  - Cyber risk
  - Cloud computing
  - Data privacy
- Self-assessment
- OpRisk indicators
- Model risk – governance and framework

10:45 a.m. – 11:30 p.m.

**Other Risks**

- Legal risk
- Compliance and conduct risk
  - Know your customer
  - Risks related to money laundering and financing of terrorism
  - Culture, vision and values
  - Ethics and conduct
- Climate risk – relevance for banks?
- Risks from mergers & acquisitions
- Reputation
- Strategic risks
  - Footprint
  - Business model
  - Digitalization
  - Other

11:30 – 12:15 p.m.

**Group Discussion: OpRisk and other risks – current focus/issues in institutions**

12:15 p.m.

**Summary / final comments**

12:30 p.m.

**Program ends**